



**TSAIN-KO**  
GROUP OF COMPANIES

A tsain-ko Group Publication - January, 2026

# The Nation Builder

**A Message of Gratitude and Hope for the Year Ahead**  
— Raquel Joe (ch'elkwilwet), Board Member



Happy New Year to all,

As we step into a new year, I want to take a moment to thank everyone for their continued support, hard work, and commitment to strengthening our Nation's economic future. The past year has been one of learning, progress, and collaboration, and it's because of our people that this work continues to move forward.

Looking ahead, this year brings new opportunities for growth, partnership, and meaningful economic development that supports our community today and for generations to come. I encourage everyone to stay engaged, get involved where possible, and continue supporting the work being done across our Nation. Wishing you and your families a healthy, successful, and prosperous year ahead.

## Looking Ahead to 2026:

As we move into 2026, Tsain-Ko Development would like to extend warm wishes to all shíshálh Nation members for a happy, healthy, and prosperous New Year. On behalf of Tsain-Ko Development and our group of companies, thank you for your continued support, engagement, and interest in the work being carried out on behalf of the Nation.

Economic development remains a key priority for Tsain-Ko. While not every opportunity is always visible, we remain committed to improving communication around projects, partnerships, and areas where Nation members may be able to get involved.

Below is a snapshot of some of the projects and opportunities currently on the horizon across the Tsain-Ko group of companies.

### Shíshálh Fishing Company

The Shíshálh Fishing Company operates across a range of commercial fisheries within a highly regulated industry. While licensing and quota systems are complex and not always publicly visible, we want Nation members to be aware of the types of fisheries the company is currently involved in, as this awareness can help spark interest and future conversations.

The company holds commercial licences across several fisheries, including roe herring, halibut, sablefish, rockfish, prawns, wild oysters, and salmon. In addition, the Nation holds licences and quota that sit outside of what is publicly listed through federal systems.

At this time, this information is not intended as a call for immediate applications or licence transfers. Rather, the goal is to share information and create awareness for members who may be interested in learning more about the fishing industry, understanding the pathways involved, or exploring how they might one day participate in this field of work.

Nation members with an interest in commercial fishing are encouraged to start the conversation, ask questions, and learn more about what it takes to work in this sector.

### Upcoming Development Projects

#### Tutulshenam Healing House

Construction is anticipated to begin in September 2026.

#### K'exalan Multiplexes

An RFP is currently out for infrastructure work, with construction expected to begin in March 2026. Construction of the buildings is anticipated to begin in April 2026.

### Commercial & Capital Projects

#### Parcel K

This project is expected to begin later in 2026, with more information to be shared as planning progresses.

#### Pad 3

While currently on pause, Tsain-Ko remains open to engaging the right operator should an opportunity arise for an oil change and car wash operation.

As always, there are additional projects and opportunities in development that will be shared as they become confirmed. Some initiatives remain in early stages or are pending approvals, and we appreciate your patience as these processes move forward. Looking ahead, Tsain-Ko remains focused on building sustainable economic opportunities that benefit the Nation today and for generations to come. We look forward to continuing this work together in 2026.

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QR code to the Tsain-ko YouTube channel! - Scan with your Camera!



## tsain-ko YouTube Series Highlights Nation-Led Economic Growth

We're excited to announce the launch of the Tsain-Ko Development YouTube channel, a new home for long-form video content that highlights the people, projects, and stories shaping economic development within the shíshálh Nation.

This channel will feature in-depth conversations, project highlights, and storytelling that goes beyond social media—giving viewers a closer look at the work happening across Tsain-Ko and the broader community.

As part of this launch, we're inviting shíshálh Nation member business owners to participate in video interviews. These interviews are a chance to:

- **Showcase your business** and the products or services you offer
- **Share your entrepreneurial journey** and inspire others in the Nation interested in business
- **Gain exposure** to a wider audience, including community members, partners, and stakeholders
- **Highlight your achievements** and the unique contributions your business makes to the Nation's economic growth

If you're a Nation member who owns or operates a business and would like to be featured, we'd love to hear from you.

**To participate or learn more**, contact [eaugust@tsain-ko.com](mailto:eaugust@tsain-ko.com) or reach out to tsain-ko Development directly.

**Subscribe to our YouTube channel** to watch upcoming interviews and stay connected with stories of Nation-led economic growth.

Be part of sharing your story—and help inspire the next generation of shíshálh entrepreneurs.

## We're Improving How We Communicate — And We Need Your Feedback

Nation members are at the heart of everything we do at tsain-ko Development, and we want to make sure we're sharing information in ways that work best for you.

We're asking for a few minutes of your time to help us understand how you prefer to receive updates about projects, opportunities, and Nation-led economic development.

### How would you like to hear from us?

Please let us know if you prefer:

- Email updates
- Social media posts
- The Nation Builder newsletter
- In-person meetings or information sessions
- Other methods (please tell us)

### How to share your preferences

Email [eaugust@tsain-ko.com](mailto:eaugust@tsain-ko.com) with:

- Your name
- Your preferred way(s) to receive updates

**WE WANT TO HEAR FROM YOU!**



**HOW WOULD YOU PREFER TO RECEIVE INFORMATION?**

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